



January 17, 2012

Chair, Council Strategic Initiatives Fund  
City of Calgary  
P.O. Box 2100, Stn. M  
Calgary, Alberta, Canada T2P 2M5

Dear Sir/Madam:

**COUNCIL STRATEGIC INITIATIVES FUND APPLICATION**

Please accept this letter in support of the bid by Marg Pollon and the Bridges of Love Ministry to access funding from the Council Strategic Initiatives Fund.

As the Alberta Health Services' Emergency/Disaster Management representative to Faith Based Organizations, I have been a member of the Advisory Council of the Faith Emergency Preparedness Initiative for several years. The Initiative's ongoing mission - to link the Faith Sector with the Public and Private Sectors in order to provide support to the City of Calgary in the event of a disaster - is worthy of support and encouragement. Consequently, the provision of funding to enable one table-top emergency management exercise in each of the City's quadrants would significantly further the overarching aim of enhancing local community resilience and the subsequently increased ability to respond effectively in a disaster situation.

Yours faithfully,

A handwritten signature in black ink, appearing to read "C J McKiernan".

C J McKIERNAN  
Director, Emergency/Disaster Management  
Central, Calgary and South Zones